

# Facility Location

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Adapted from P. Keskinocak's lecture notes



# What is a “Facility”?



# Factors influencing location decision



- Locations of customers
  - Location of suppliers
  - Transportation access
  - Real estate costs
  - Material costs
  - Cost of labor
- Expansion capability
  - Local political conditions
  - Climate
  - Weather events
  - Insurance costs
  - Locations of competitors

# Why do we need optimization models to locate facilities?

Customer locations and demand:

- A: (2.0, 2.9), 520 units
- B: (3.1, 2.5), 800 units
- C: (1.8, 2.2), 540 units
- D: (2.4, 1.7), 1,550 units
- E: (0.5, 1.6), 790 units
- F: (1.7, 0.6), 1,260 units
- G: (3.3, 1.4), 2,050 units

Locate a distribution center to minimize the weighted distance from customers (center-of mass)





# Measuring Distances

- “Manhattan distance” (1-norm)

- Best for cities with perpendicular streets

$$L_1 = |x_1 - x_2| + |y_1 - y_2|$$

- N-S distance + E-W distance

- “As the crow flies” (2-norm)

- Best for long distances and highways

$$L_2 = \sqrt{(x_1 - x_2)^2 + (y_1 - y_2)^2}$$

- Larger of N-S and E-W distances ( $\infty$ -norm)

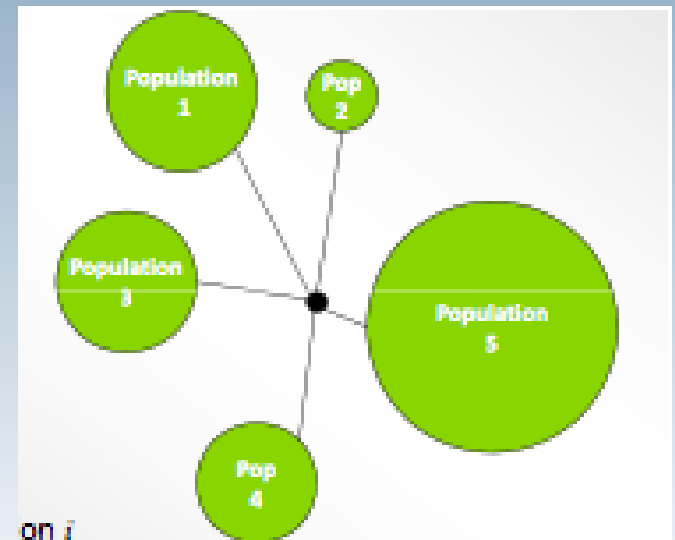
- Useful for automatic warehouses

$$L_\infty = \max(|x_1 - x_2|, |y_1 - y_2|)$$

# Center-of-mass



- Center-of-mass location = The weighted average location of a set of populations
- Weights can be:
  - Population size
  - Demand
  - Importance
  - Severity of need



$$(\bar{x}, \bar{y}) = \frac{\sum_i d_i(x_i, y_i)}{\sum_i d_i}$$

$d_i$  = weight of population  $i$   
 $x_i$  = x-coordinate of population  $i$   
 $y_i$  = y-coordinate of population  $i$

# Example

- Center of Mass:

$$\bar{x} = \frac{x_A d_A + x_B d_B + x_C d_C + x_D d_D + x_E d_E + x_F d_F + x_G d_G}{d_A + d_B + d_C + d_D + d_E + d_F}$$

$$\begin{aligned}\bar{x} &= \frac{x_A d_A + x_B d_B + x_C d_C + x_D d_D + x_E d_E + x_F d_F + x_G d_G}{d_A + d_B + d_C + d_D + d_E + d_F + d_G} \\ &= \frac{(2.0 * 520) + (3.1 * 800) + (1.8 * 540) + (2.4 * 1550) + (0.5 * 790) + (1.7 * 1260) + (3.3 * 2050)}{520 + 800 + 540 + 1550 + 790 + 1260 + 2050} \\ &= 2.3\end{aligned}$$

$$\begin{aligned}\bar{y} &= \frac{(2.9 * 520) + (2.5 * 800) + (2.2 * 540) + (1.7 * 1550) + (1.6 * 790) + (0.6 * 1260) + (1.4 * 2050)}{520 + 800 + 540 + 1550 + 790 + 1260 + 2050} \\ &= 1.6\end{aligned}$$

## Example (cont.)



- Least-distance facility located at (2.3, 1.6)
- What could be wrong with this location?
  - Cost of land
  - Availability of land
  - Traffic congestion to/from facility
  - No information about tax structure
  - Zoning





# Example (cont.)

Candidate locations, costs:

1: (2.3, 1.6), \$30M + \$50/unit

2: (1.3, 2.5), \$15M + \$40/unit

3: (1.9, 3.7), \$12M + \$30/unit

4: (3.7, 3.2), \$15M + \$35/unit

5: (0.8, 0.3), \$10M + \$40/unit

Assumptions:

- Travel costs are \$1/mile-unit
- Demand fulfilled weekly
- Each unit square is 8x8 miles



# Developing the optimization model



- Decisions to make:
  - Whether to open each candidate location?
  - How much to ship to each customer from each opened facility
- Optimization model:
  - *Minimize cost*
    - All demand must be fulfilled
    - Limit number of facilities to be opened
    - Only ship from open facilities

# Notes



# Facility Location Integer Programming

## Sample Formulation



- Objective Function
  - Can be minimize cost, delivery time, maximize impact etc.
- Decision Variables:
  - Binary variables indicating whether each facility  $i$  should be opened
  - Amount of each item to be held at each facility
  - Amount of each item to be received from each supplier to each facility
  - Amount of each item to be sent from each facility to each customer

# Facility Location Integer Programming

## Sample Formulation (2)



- Inputs: –
  - Set of possible locations to open facilities
  - Set of suppliers
  - Set of customers
  - Cost or time along each transport route
  - Set of products to be supplied to customers
  - Demand of each customer for each product
  - Max number of facilities to open
  - Max inventory space available at each facility

# Facility Location Integer Programming Sample Formulation (3)



- Minimize or maximize
- Subject to
  - Customer demand is satisfied
  - Flow out of each facility = Flow into each facility
  - Max number of facilities (budget)
  - Max inventory space is not exceeded
  - Inventory only held at open facilities



# Many different objective functions

- Maximize profit (common in for-profit problems)
- Minimize cost under a minimum acceptable service level (eg minimum number of facilities, a certain percentage of demand met)
- Maximize service level under some constraint (ie budget)
- Minimize average response time



# Many different objectives functions

- Common healthcare objectives
  - Minimize cost (common in for-profit healthcare)
  - Maximize benefit to health (can be minimize negative health outcomes and maximize positive health outcomes)
  - Maximize equitability or fairness
- Multiple objectives



# Facility Location Literature





# Facility Location Literature

- P-median
- Location with fixed costs
- Covering problems
- Center problems

# Notes

